

**SUGAR CREEK GOLF COURSE,
ILLINOIS**

**ANNUAL
FINANCIAL REPORT**

**FOR THE FISCAL YEAR ENDED
DECEMBER 31, 2013**

SUGAR CREEK GOLF COURSE, ILLINOIS

TABLE OF CONTENTS

PAGE

INDEPENDENT AUDITORS' REPORT 1 - 2

FINANCIAL STATEMENTS

Statement of Net Position..... 3

Statement of Revenues, Expenses and Changes in Net Position – Budget and Actual..... 4

Statement of Cash Flows..... 5

Notes to the Financial Statements 6 - 13

SUPPLEMENTAL DATA

Schedule of Operating Revenues – Budget and Actual 14

Schedule of Operating Expenses – Budget and Actual..... 15 - 17

Schedule of Revenues by Source – Last Ten Fiscal Years 18 - 19

INDEPENDENT AUDITORS' REPORT

INDEPENDENT AUDITORS' REPORT

March 13, 2014

Members of the Administrative Board
Sugar Creek Golf Course
Villa Park, Illinois

We have audited the accompanying financial statements of the Sugar Creek Golf Course, Illinois, as of and for the year ended December 31, 2013, and the related notes to the financial statements, which collectively comprise the Sugar Creek Golf Course's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Sugar Creek Golf Course's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Sugar Creek Golf Course's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Sugar Creek Golf Course, Illinois, as of December 31, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

The Sugar Creek Golf Course has not presented a Management's Discussion and Analysis as required supplementary information that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Sugar Creek Golf Course, Illinois', financial statements as a whole. The supplemental schedules are presented for purposes of additional analysis and are not a required part of the financial statements.

The supplemental schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.



LAUTERBACH & AMEN, LLP

FINANCIAL STATEMENTS

SUGAR CREEK GOLF COURSE, ILLINOIS

Statement of Net Position

December 31, 2013

| ASSETS | |
|----------------------------------|--------------------|
| Current Assets | |
| Cash and Investments | \$ 27,175 |
| Inventory | 21,601 |
| Deposits | 2,454 |
| Total Current Assets | <u>51,230</u> |
| Noncurrent Assets | |
| Receivable | <u>12,445</u> |
| Capital Assets | |
| Cost | 5,947,919 |
| Accumulated Depreciation | <u>(2,369,973)</u> |
| | 3,577,946 |
| Total Noncurrent Assets | <u>3,590,391</u> |
| Total Assets | <u>3,641,621</u> |
| LIABILITIES | |
| Current Liabilities | |
| Accounts Payable | 61,561 |
| Accrued Payroll | 8,517 |
| Compensated Absences Payable | 4,961 |
| Notes Payable | 180,000 |
| Total Current Liabilities | <u>255,039</u> |
| Noncurrent Liabilities | |
| Compensated Absences Payable | 15,576 |
| Notes Payable | 2,729,145 |
| Total Noncurrent Liabilities | <u>2,744,721</u> |
| Total Liabilities | <u>2,999,760</u> |
| NET POSITION | |
| Net Investment in Capital Assets | 668,801 |
| Unrestricted | <u>(26,940)</u> |
| Total Net Position | <u>641,861</u> |

The notes to the financial statements are an integral part of this statement.

SUGAR CREEK GOLF COURSE, ILLINOIS

**Statement of Revenues, Expenses and Changes in Net Position - Budget and Actual
For the Fiscal Year Ended December 31, 2013**

| | 2013 | | 2012 |
|----------------------------------|------------------|-----------------|------------------|
| | Budget | Actual | Actual |
| Operating Revenues | | | |
| Charges for Services | \$ 962,822 | 890,661 | 959,088 |
| Miscellaneous | 15,100 | 25,322 | 14,707 |
| Rental Income | 35,600 | 36,109 | 35,555 |
| Total Operating Revenues | <u>1,013,522</u> | <u>952,092</u> | <u>1,009,350</u> |
| Operating Expenses | | | |
| General and Administration | 262,178 | 267,875 | 351,539 |
| Concessions | 74,697 | 79,469 | 77,359 |
| Operations | 389,134 | 374,068 | 345,675 |
| Pro Shop | 55,000 | 58,233 | 71,256 |
| Depreciation | - | 116,471 | 125,011 |
| Total Operating Expenses | <u>781,009</u> | <u>896,116</u> | <u>970,840</u> |
| Operating Income | <u>232,513</u> | <u>55,976</u> | <u>38,510</u> |
| Nonoperating Revenues (Expenses) | | | |
| Interest Income | - | 71 | 151 |
| Interest Expense | (233,047) | (51,286) | (86,423) |
| | <u>(233,047)</u> | <u>(51,215)</u> | <u>(86,272)</u> |
| Change in Net Position | <u>(534)</u> | 4,761 | (47,762) |
| Net Position - Beginning | | <u>637,100</u> | <u>684,862</u> |
| Net Position - Ending | | <u>641,861</u> | <u>637,100</u> |

The notes to the financial statements are an integral part of this statement.

SUGAR CREEK GOLF COURSE, ILLINOIS

Statement of Cash Flows

For the Fiscal Year Ended December 31, 2013

| | |
|---|-----------------------|
| Cash Flows from Operating Activities | |
| Receipts from Customers and Users | \$ 956,586 |
| Payments to Suppliers | <u>(783,221)</u> |
| | <u>173,365</u> |
| Cash Flows from Capital and Related Financing Activities | |
| Financing Activities | |
| Note Proceeds | 228,461 |
| Principal Paid on Debt | (335,500) |
| Note Payable - Interest Accrual | 324 |
| Interest Expense | <u>(51,286)</u> |
| | <u>(158,001)</u> |
| Cash Flows from Investing Activities | |
| Interest Received | <u>71</u> |
| Net Change in Cash and Cash Equivalents | 15,435 |
| Cash and Cash Equivalents | |
| Beginning of Year | <u>11,740</u> |
| End of Year | <u><u>27,175</u></u> |
| Reconciliation of Operating Income to Net Cash Provided (Used) by Operating Activities: | |
| Operating Income | 55,976 |
| Adjustments to Reconcile Operating Income to Net Income to Net Cash | |
| Provided by (Used in) Operating Activities: | |
| Depreciation Expense | 116,471 |
| (Increase) Decrease in Current Assets | 4,494 |
| Increase (Decrease) in Current Liabilities | <u>(3,576)</u> |
| Net Cash Provided by Operating Activities | <u><u>173,365</u></u> |

The notes to the financial statements are an integral part of this statement.

SUGAR CREEK GOLF COURSE, ILLINOIS

Notes to the Financial Statements December 31, 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Sugar Creek Golf Course was created to account for the financing, construction, operation and maintenance of a nine-hole golf course facility as per an agreement dated February 1, 1975 between the Elmhurst Park District and the Village of Villa Park. The agreement provides that the Elmhurst Park District and the Village of Villa Park share equally in the costs of developing the facility, in the ownership of all property and in any profits or deficits resulting from the golf course operations. The Board of Commissioners of the Elmhurst Park District and the Board of Trustees of the Village of Villa Park have established an Administrative Board to direct the operations of the facility.

The financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). The more significant of the Golf Course's accounting policies established in GAAP and used by the Golf Course are described below.

REPORTING ENTITY

In determining the financial reporting entity, the Golf Course complies with the provisions of GASB Statement No. 61, "The Financial Reporting Omnibus – an Amendment of GASB Statements No. 14 and No. 34," and includes all component units that have a significant operational or financial relationship with the Golf Course. Based upon the criteria set forth in the GASB Statement No. 61, there are no component units included in the reporting entity.

BASIS OF PRESENTATION

Financial Statements

The financial statements are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The Golf Course's net position is reported in three parts: net investment in capital assets; restricted; and unrestricted. The Golf Course first utilizes restricted resources to finance qualifying activities. The Golf Course functions as a single proprietary fund.

Proprietary Funds

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary fund of the Golf Course:

SUGAR CREEK GOLF COURSE, ILLINOIS

Notes to the Financial Statements December 31, 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

BASIS OF PRESENTATION – Continued

Enterprise funds are required to account for operations for which a fee is charges to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) establishes fees and charges based on a pricing policy designed to recover similar costs. The golf course is accounted for as an enterprise fund.

MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Measurement focus is a term used to describe “which” transactions are recorded. Basis of accounting refers to “when” transactions are recorded regardless of the measurement focus applied.

Measurement Focus

All proprietary funds utilize an “economic resources” measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. All assets/deferred outflows and liabilities/deferred inflows (whether current or noncurrent) associated with their activities are reported. Proprietary fund equity is classified as net position.

Basis of Accounting

The financial statements are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability/deferred inflow is incurred or economic asset used. Revenues, expenses, gains, losses, assets/deferred outflows, and liabilities/deferred inflows resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund’s principal ongoing operations. The principal operating revenues of the Golf Course’s enterprise fund are charged to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

SUGAR CREEK GOLF COURSE, ILLINOIS

Notes to the Financial Statements December 31, 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

ASSETS/DEFERRED OUTFLOWS, LIABILITIES/DEFERRED INFLOWS, AND NET POSITION OR EQUITY

Cash and Investments

For purpose of the Statement of Net Position, the Golf Course's cash and cash equivalents are considered to be cash on hand, demand deposits, and cash with fiscal agent.

Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on national exchanges are valued at the last reported sales price. Investments that do not have any established market, if any, are reported at estimated fair value.

Prepays/Inventories

Prepays/inventories are valued at cost, which approximates market, using the first-in/first-out (FIFO) method. The costs of governmental fund-type prepaids/inventories are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaids in the fund financial statements.

Capital Assets

Capital assets purchased or acquired with an original cost of \$5,000 are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expenses as incurred.

Depreciation on all assets is computed and recorded using the straight-line method of depreciation over the following estimated useful lives:

| | |
|----------------------------|---------------|
| Land Development | 15 – 40 Years |
| Buildings and Improvements | 7 – 45 Years |
| Machinery and Equipment | 3 – 20 Years |

SUGAR CREEK GOLF COURSE, ILLINOIS

Notes to the Financial Statements December 31, 2013

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

ASSETS/DEFERRED OUTFLOWS, LIABILITIES/DEFERRED INFLOWS, AND NET POSITION OR EQUITY – Continued

Net Position

In the financial statements, equity is classified as net position and displayed in three components:

Net investment in capital assets – Consists of capital assets, including restricted capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted – Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislations.

Unrestricted – All other net position balances that do not meet the definition of “restricted” or “investment in capital assets.”

NOTE 2 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

BUDGETARY INFORMATION

Budgets are adopted on a basis consistent with generally accepted accounting principles. Annual appropriations are adopted. All annual appropriations lapse at fiscal year end. The budget is prepared by function and activity and includes information on the past year, current year estimates, and requested appropriations for the next fiscal year. The proposed budget is presented to the governing bodies for review. The governing bodies hold public hearings and may add to, subtract from or change appropriations, but may not change the form of the budget. The governing bodies may amend the budget. Expenses may not legally exceed budgeted appropriations at the fund level. During the year, no supplementary appropriations were necessary.

SUGAR CREEK GOLF COURSE, ILLINOIS

Notes to the Financial Statements December 31, 2013

NOTE 3 – DETAIL NOTES ON THE FINANCIAL STATEMENTS

DEPOSITS AND INVESTMENTS

Permitted Deposits and Investments - Statutes authorize the Golf Course to make deposits/invest in commercial banks, savings and loan institutions, obligations of the U.S. Treasury and U.S. Agencies, obligations of States and their political subdivisions, credit union shares, repurchase agreements, commercial paper rated within the three highest classifications by at least two standard rating services, and the Illinois Funds State Investment Pool.

Illinois Funds is an investment pool managed by the Illinois Public Treasurer's Office which allows governments within the State to pool their funds for investment purposes. Although not registered with the SEC, Illinois Funds does operate in a manner consistent with Rule 2a7 of the Investment Company Act of 1940. Investments in Illinois Funds are valued at the share price, the price for which the investment could be sold.

Credit Risk, Custodial Credit Risk, and Concentration Risk

At year-end the carrying amount of the Golf Course's deposits totaled \$21,331 and the bank balances totaled \$105,833. In addition the Golf Course had \$5,844 invested in Illinois Funds with a maturity of less than one year.

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Golf Course does not have a formal investment policy, but limits its exposure by investing only in deposits and investments with maturities of less than one year.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State law limits investments in commercial paper, corporate bonds and mutual bond funds to the top two ratings issued by nationally recognized statistical rating organizations. The Golf Course does not have an investment policy that would further limit its investment choices. As of December 31, 2013, the Golf Course's investment in Illinois Funds was rated AAAM by Standard & Poor's.

Concentration of Credit Risk. This is the risk of loss attributed to the magnitude of the Golf Course's investment in a single issuer. The Fund does not have a formal written policy with regards to concentration credit risk for investments. At December 31, 2013, the Golf Course has over 5% of total cash and investments invested in the Illinois Funds.

Custodial Credit Risk. In the case of deposits, this is the risk that in the event of a bank failure, the Golf Course's deposits may not be returned to it. At December 31, 2013, the entire amount of the bank balance of the deposits was covered by federal depository or equivalent insurance. For an investment, this is the risk that, in the event of the failure of the counterparty, the Golf Course will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. At December 31, 2013, the Golf Course's investment in Illinois Funds is not categorizable for custodial credit risk. The Golf Course does not have a formal policy for custodial credit risk.

SUGAR CREEK GOLF COURSE, ILLINOIS

**Notes to the Financial Statements
December 31, 2013**

NOTE 3 – DETAIL NOTES ON THE FINANCIAL STATEMENTS – Continued

CAPITAL ASSETS

Capital asset activity for the year was as follows:

| | Beginning Balances | Increases | Decreases | Ending Balances |
|--|-----------------------|------------------|-----------|--------------------|
| Capital Assets - Not Being Depreciated | | | | |
| Land | \$ 1,866,353 | - | - | 1,866,353 |
| Other Capital Assets | | | | |
| Land Development | 2,005,951 | - | - | 2,005,951 |
| Building and Improvements | 1,683,496 | - | - | 1,683,496 |
| Machinery and Equipment | 392,119 | - | - | 392,119 |
| | <u>4,081,566</u> | - | - | <u>4,081,566</u> |
| Less Accumulated Depreciation | | | | |
| Land Development | 1,411,477 | 63,859 | - | 1,475,336 |
| Building and Improvements | 527,951 | 35,094 | - | 563,045 |
| Machinery and Equipment | 314,074 | 17,518 | - | 331,592 |
| | <u>2,253,502</u> | <u>116,471</u> | - | <u>2,369,973</u> |
| Total Other Capital Assets | <u>1,828,064</u> | <u>(116,471)</u> | - | <u>1,711,593</u> |
| Total Capital Assets | <u>3,694,417</u> | <u>(116,471)</u> | - | <u>3,577,946</u> |

LONG-TERM DEBT

Changes in long-term liability liabilities during the fiscal year were as follows:

| Type of Debt | Beginning Balances | Additions | Deductions | Ending Balances | Amounts Due within One Year |
|--|-----------------------|----------------|----------------|--------------------|-----------------------------------|
| Compensated Absences Payable | \$ 24,806 | 4,269 | 8,538 | 20,537 | 4,961 |
| Elmhurst Park District Loan | 956,353 | 104,594 | 72,680 | 988,267 | - |
| Village of Villa Park Loan | 87,007 | 124,191 | 85,320 | 125,878 | - |
| Elmhurst Park District Debt Certificates | 912,500 | - | 82,500 | 830,000 | 85,000 |
| Village of Villa Park Note | 1,060,000 | - | 95,000 | 965,000 | 95,000 |
| | <u>3,040,666</u> | <u>233,054</u> | <u>344,038</u> | <u>2,929,682</u> | <u>184,961</u> |

SUGAR CREEK GOLF COURSE, ILLINOIS

Notes to the Financial Statements December 31, 2013

NOTE 3 – DETAIL NOTES ON THE FINANCIAL STATEMENTS – Continued

LONG-TERM DEBT – Continued

Golf Course improvements were financed through a \$1,120,000 note payable issued by the Village of Villa Park and \$927,500 debt certificates issued by the Elmhurst Park District. The Village of Villa Park \$1,120,000 note payable is due in annual installments of \$60,000 to \$120,000 plus interest through maturity on December 15, 2022. The Elmhurst Park District \$927,500 debt certificates are due in annual installments of \$15,000 to \$101,250 plus interest through maturity on November 1, 2022. In 2013, the Elmhurst Park District loaned \$104,594 and the Golf Course paid \$72,680 and the Village of Villa Park loaned \$124,191 and the Golf Course paid \$85,320 to cover operational and debt service shortfalls. At December 31, 2013 the Golf Course owes the Village of Villa Park \$125,878 and the Elmhurst Park District \$988,267.

NET POSITION CLASSIFICATIONS

Net investment in capital assets was comprised of the following as of December 31, 2013:

Governmental Activities

| | |
|--|------------------|
| Capital Assets - Net of Accumulated Depreciation | \$ 3,577,946 |
| Less Capital Related Debt: | |
| Loans | (1,114,145) |
| Debt Certificates | (830,000) |
| Park Note | <u>(965,000)</u> |
| Net Investment in Capital Assets | <u>668,801</u> |

NOTE 4 – OTHER INFORMATION

RISK MANAGEMENT

The Golf Course is covered by the Elmhurst Park District's membership in the Park District Risk Management Agency (PDRMA). Risks covered include general liability, property, automotive liability, crime, boiler and machinery, public officials and workers compensation. Premiums have been displayed as an expense as they expire.

SUGAR CREEK GOLF COURSE, ILLINOIS

**Notes to the Financial Statements
December 31, 2013**

NOTE 4 – OTHER INFORMATION – Continued

CONTINGENT LIABILITIES

Litigation

The Golf Course is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the Golf Course's attorney the resolution of these matters will not have a material adverse effect on the financial condition of the Golf Course.

Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the Golf Course expects such amounts, if any, to be immaterial.

EMPLOYEE RETIREMENT SYSTEM – DEFINED BENEFIT PENSION PLANS

Employees of the Golf Course are covered under the Illinois Municipal Retirement Fund (IMRF). The Golf Course contributed \$30,978 or 11.53 percent of eligible payroll in the fiscal period ending December 31, 2013 for retirement expenses incurred on behalf of these employees.

Information regarding cost and funding progress of the IMRF may be found in the Elmhurst Park District Comprehensive Annual Financial Report.

SUPPLEMENTAL DATA

SUGAR CREEK GOLF COURSE, ILLINOIS

**Schedule of Operating Revenues - Budget and Actual
For the Fiscal Year Ended December 31, 2013**

| | 2013 | | 2012 |
|---------------------------|------------------|----------------|------------------|
| | Budget | Actual | Actual |
| Charges for Services | | | |
| Equipment Rentals | | | |
| Pull Cart Rental | \$ 17,100 | 10,035 | 10,791 |
| Club Car Rental | 72,960 | 68,274 | 70,449 |
| Golf Club Rental | 2,100 | 1,095 | 1,530 |
| Greens Fees | 492,912 | 443,906 | 503,978 |
| Punch Rounds | 10,000 | 8,550 | 7,720 |
| Season Passes | 8,500 | 5,700 | 6,520 |
| Permanent Tee Times | 12,500 | 7,300 | 6,590 |
| Driving Range | 90,250 | 101,597 | 84,427 |
| Driving Range Instruction | 62,500 | 70,358 | 62,670 |
| Sales | | | |
| Pro Shop | 60,000 | 55,966 | 69,685 |
| Beer/Wine | 87,000 | 75,570 | 88,834 |
| Food | 22,000 | 22,372 | 20,995 |
| Soft Drink | 25,000 | 19,938 | 24,899 |
| | <u>962,822</u> | <u>890,661</u> | <u>959,088</u> |
| Miscellaneous | <u>15,100</u> | <u>25,322</u> | <u>14,707</u> |
| Rental Income | <u>35,600</u> | <u>36,109</u> | <u>35,555</u> |
| Total Operating Revenues | <u>1,013,522</u> | <u>952,092</u> | <u>1,009,350</u> |

SUGAR CREEK GOLF COURSE, ILLINOIS

**Schedule of Operating Expenses - Budget and Actual
For the Fiscal Year Ended December 31, 2013**

| | 2013 | | 2012 |
|---|----------------|----------------|----------------|
| | Budget | Actual | Actual |
| General and Administration | | | |
| Salaries and Wages | | | |
| Administration | \$ 179,916 | 183,178 | 193,643 |
| Administrative Staff | 330 | 440 | 385 |
| Facility and Program Staff | 60,906 | 61,722 | 118,526 |
| | <u>241,152</u> | <u>245,340</u> | <u>312,554</u> |
| Services | | | |
| Health Care Expense | - | - | 3,375 |
| IMRF Expense | - | - | 3,463 |
| FICA Expense | - | - | 2,366 |
| Legal and Consulting | - | - | 953 |
| Audit Expenses | 4,209 | 4,209 | 4,129 |
| Internet Connectivity | - | - | 1,641 |
| Credit Card/Finance Charges | 11,050 | 12,543 | 14,902 |
| Dues and Subscriptions | - | - | 19 |
| Occupational Health | 1,767 | 1,506 | 502 |
| Continuing Education | - | - | 27 |
| Travel Expense | - | - | 109 |
| Telephone Expense | - | - | 221 |
| | <u>17,026</u> | <u>18,258</u> | <u>31,707</u> |
| Repairs and Maintenance | | | |
| Building Repairs | 4,000 | 4,277 | 3,393 |
| Supplies | | | |
| Office Supplies and Equipment | - | - | 831 |
| Computer Supplies | - | - | 3,054 |
| | <u>-</u> | <u>-</u> | <u>3,885</u> |
| Total General and Administration | <u>262,178</u> | <u>267,875</u> | <u>351,539</u> |
| Concessions | | | |
| Repairs and Maintenance | | | |
| Plumbing and Building Repairs | 12,167 | 15,255 | 793 |

SUGAR CREEK GOLF COURSE, ILLINOIS

**Schedule of Operating Expenses - Budget and Actual - Continued
For the Fiscal Year Ended December 31, 2013**

| | 2013 | | 2012 |
|--------------------------------|----------------|----------------|----------------|
| | Budget | Actual | Actual |
| Concessions - Continued | | | |
| Supplies | | | |
| Concession Merchandise | \$ 62,530 | 64,214 | 76,566 |
| Total Concessions | 74,697 | 79,469 | 77,359 |
| Operations | | | |
| Salaries and Wages | | | |
| Driving Range Staff | 4,284 | 5,610 | 6,592 |
| Operations Staff | 104,623 | 100,435 | 74,435 |
| | 108,907 | 106,045 | 81,027 |
| Services | | | |
| Health Care Expense | 14,644 | 11,699 | 14,814 |
| IMRF Expense | 31,926 | 30,978 | 33,819 |
| FICA Expense | 26,779 | 26,656 | 27,626 |
| Insurance | 15,490 | 15,231 | 14,952 |
| Legal and Consulting | 500 | - | - |
| Dues and Subscriptions | 1,890 | 1,631 | 1,510 |
| Continuing Education | 1,000 | 113 | 685 |
| Ads and Notices | 2,000 | 150 | 214 |
| Licenses and Permits | 1,000 | 1,095 | 1,210 |
| Postage and Shipping | 500 | 212 | 235 |
| Printing | - | - | 245 |
| Equipment Rental | 23,350 | 25,890 | 20,599 |
| Banquet/Outings | 5,000 | 2,347 | 3,044 |
| Travel Expense | 1,000 | 2,006 | 1,512 |
| Telephone Expense | 3,492 | 3,751 | 4,045 |
| Cable TV | 1,560 | 2,143 | 1,917 |
| Internet Connectivity | 700 | - | - |
| Alarms | 4,100 | 5,581 | 4,320 |
| Electricity | 19,200 | 13,431 | 17,117 |
| Natural Gas | 8,000 | 6,341 | 4,599 |
| Water and Sewer | 7,000 | 6,016 | 6,816 |
| Contractual Services | 10,960 | 11,635 | 17,178 |
| Public Relations | 500 | - | 240 |
| Employee Recognition | - | 188 | 186 |
| | 180,591 | 167,094 | 176,883 |

SUGAR CREEK GOLF COURSE, ILLINOIS

**Schedule of Operating Expenses - Budget and Actual - Continued
For the Fiscal Year Ended December 31, 2013**

| | 2013 | | 2012 |
|-------------------------------|---------|---------|---------|
| | Budget | Actual | Actual |
| Operations - Continued | | | |
| Repairs and Maintenance | | | |
| Equipment and Truck Repairs | \$ 500 | 409 | 1,462 |
| Supplies | | | |
| Office Supplies and Equipment | 3,000 | 3,433 | 1,358 |
| Custodial Supplies | 1,000 | 882 | 1,001 |
| Grounds Supplies | 36,850 | 38,046 | 27,168 |
| Building Supplies | 5,650 | 5,794 | 5,606 |
| Fuel | 12,870 | 10,852 | 13,286 |
| Vehicle Parts | 16,495 | 19,009 | 14,823 |
| Chemicals | 20,771 | 20,054 | 20,340 |
| Uniforms | 2,000 | 1,971 | 2,493 |
| First Aid | 500 | 479 | 228 |
| | 99,136 | 100,520 | 86,303 |
| Total Operations | 389,134 | 374,068 | 345,675 |
| Pro Shop | | | |
| Supplies | | | |
| Pro Shop Merchandise | 40,000 | 45,153 | 51,467 |
| Driving Range Supplies | 11,000 | 9,440 | 15,846 |
| Golf/Clubhouse Supplies | 4,000 | 3,640 | 3,943 |
| Total Pro Shop | 55,000 | 58,233 | 71,256 |
| Depreciation | - | 116,471 | 125,011 |
| Total Operating Expenses | 781,009 | 896,116 | 970,840 |

SUGAR CREEK GOLF COURSE, ILLINOIS

**Schedule of Revenues by Source - Last Ten Fiscal Years
For the Fiscal Year Ended December 31, 2013**

See Following Page

SUGAR CREEK GOLF COURSE, ILLINOIS

Schedule of Revenues by Source - Last Ten Fiscal Years For the Fiscal Year Ended December 31, 2013

| Fiscal Year | Year Ended 12/31/2004 | Year Ended 12/31/2005 | Year Ended 12/31/2006 | Year Ended 12/31/2007 |
|--------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Operating Revenues | | | | |
| Greens Fees | \$ 521,342 | 536,852 | 470,448 | 526,659 |
| Membership | 39,449 | 40,192 | 49,195 | 43,930 |
| Driving Range | - | 44,153 | 73,690 | 67,404 |
| Cart and Club Rental | 58,167 | 74,165 | 73,214 | 83,969 |
| Pro Shop Equipment Sales | 47,313 | 72,495 | 69,157 | 188,834 |
| Concessions | 111,963 | 135,919 | 137,418 | 162,041 |
| Golf Lessons | - | 25,855 | 18,001 | 19,954 |
| Miscellaneous | 302 | 185 | 203 | 1,653 |
| Rental Income | 10,350 | 23,157 | 22,232 | 28,787 |
| Non-Operating Revenues | | | | |
| Interest | 6,421 | 11,980 | 12,079 | 5,382 |
| Total | 795,307 | 964,953 | 925,637 | 1,128,613 |

| Year Ended 12/31/2008 | Year Ended 12/31/2009 | Year Ended 12/31/2010 | Year Ended 12/31/2011 | Year Ended 12/31/2012 | Year Ended 12/31/2013 |
|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 520,278 | 537,170 | 499,876 | 437,566 | 503,978 | 443,906 |
| 14,257 | 22,490 | 29,456 | 22,725 | 20,830 | 21,550 |
| 73,402 | 85,647 | 75,185 | 68,624 | 84,427 | 101,597 |
| 84,717 | 81,687 | 74,904 | 60,967 | 82,770 | 79,404 |
| 64,809 | 51,382 | 50,565 | 56,448 | 69,685 | 55,966 |
| 151,248 | 153,205 | 152,435 | 120,533 | 134,728 | 117,880 |
| 37,866 | 49,050 | 56,165 | 59,910 | 62,670 | 70,358 |
| 8,483 | 14,704 | 5,385 | 7,432 | 14,707 | 25,322 |
| 23,288 | 20,538 | 30,232 | 31,212 | 35,555 | 36,109 |
| 1,353 | 395 | 100 | 54 | 151 | 71 |
| 979,701 | 1,016,268 | 974,303 | 865,471 | 1,009,501 | 952,163 |